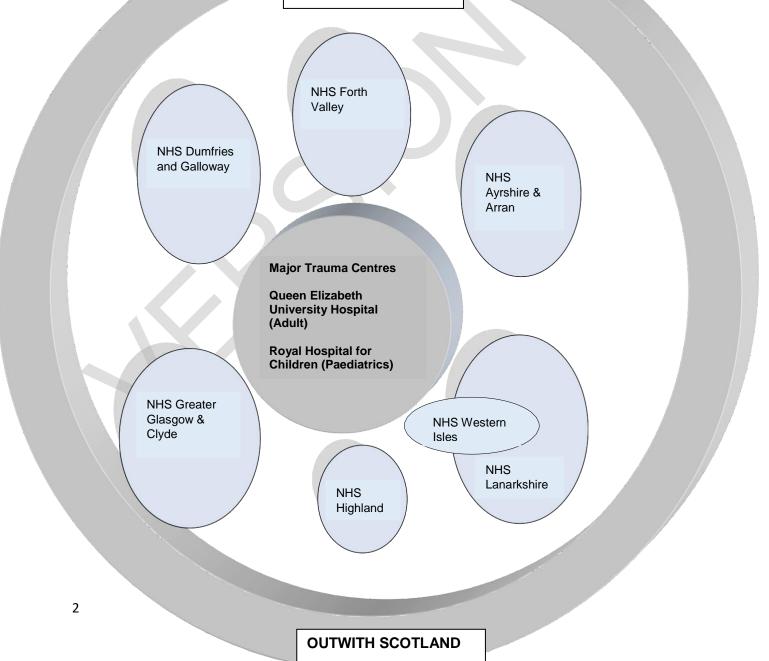
### West of Scotland Trauma Network Clinical Governance Advisory Group document version control

| Name of<br>document                    | Repatriation Protocol  |  |  |  |
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| Comments by                            | WoS Trauma Network   |  |  |  |
| Reviewed by                            | WoS Trauma Network Clinical Governance Advisory Group              |  |  |  |
| Aims                                   | To agree a WoS Repatriation protocol for the WoS Trauma<br>Network |  |  |  |
| Application                            |  |  |  |  |

# WoS Major Trauma Service Repatriation Protocol from Major Trauma Centre



WEST OF SCOTLAND



#### **Directory of Acronyms/Abbreviations**

| MTC  | Major Trauma Centre                        |
|------|--|
| TU   | Trauma Unit                                |
| LEH  | Local Emergency Hospital                   |
| ODN  | Operational Delivery Networks              |
| QEUH | Queen Elizabeth University Hospital        |
| RHC  | Royal Hospital for Children                |
| SPOC | Single Point of Contact                    |
| SPOD | Single Point of Destination                |
| WoS  | West of Scotland                           |
| PACS | Picture Archiving and Communication System |

|     | Introduction  |  |  |  |  |  |  |
|-----|---|--|--|--|--|--|--|
| 1.1 | The West of Scotland Major Trauma Network service requires clear guidelines for   |  |  |  |  |  |  |
|     | <ul> <li>The repatriation of patients from the Major Trauma Centre's (MTC) at Queen Elizabeth University Hospital (QEUH) and Royal Hospital for Children (RHC) to Trauma Units (TU) within the region;</li> <li>The repatriation of patients from the Major Trauma Centre's at QEUH and RHC to Western Isles and Highland for the remote and rural community</li> <li>The repatriation of non-West of Scotland residents from the Major Trauma Centre's at QEUH and RHC to Trauma Centre's at QEUH and RHC to Trauma Units within their residential area</li> <li>The repatriation of West of Scotland residents being cared for outside of the region in other Major Trauma Networks back to West of Scotland</li> </ul> |  |  |  |  |  |  |
| 1.2 | Repatriation refers to a patient returning to a centre that is local to them once specialist treatment has been completed in the MTC and they are able to complete their in-<br>patient stay at a local TU for care closer to home. Alternatively, it also refers to a patient that has been admitted to an MTC in another region or even another country returning to the West of Scotland region.   |  |  |  |  |  |  |
| 1.3 | Effective repatriation will maximise bed availability and thereby maximise accessibility<br>of specialist tertiary services. Unnecessary delays can be both inconvenient and<br>distressing for patients and relatives. Swift repatriation will also allow TUs to arrange<br>Social Care packages and access to local community services for the patient locally<br>prior to discharge. Repatriation must occur in a timely manner to ensure the best<br>use of bed stock across the region and allow for patient convalescence in a Unit<br>closer to home.  |  |  |  |  |  |  |
| 1.4 | <ul> <li>This policy is activated once the lead clinician in conjunction with the trauma MDT involved in the patient's care has concluded that either:</li> <li>a) Specialist care (including specialist rehabilitation) in a West of Scotland MTC is no longer required and the best interests of the patient would be to continue as an in-patient at the TU local to them or;</li> <li>b) Medical care is still required but the interests of the patient and their family would be for that to be closer to their place of residence e.g. repatriation from another Regional Major Trauma ODN or another country.</li> </ul>  |  |  |  |  |  |  |
| 1.5 | Once the decision to repatriate a patient has been made then the patient should be transferred within 2 days.<br>The Policy recognises that for patients being repatriated from other Major Trauma Networks around the country to West of Scotland, primary transfer should be co-ordinated by relevant MTC.  |  |  |  |  |  |  |

| 2.0 | Scope   |
|-----|---|
|     | This Policy applies only to patients who are admitted under the major trauma service. |

| 3.0 | Executive Summary  |  |  |  |  |
|-----|--|--|--|--|--|
| 3.1 | The Policy will ensure that all patients are repatriated to their local health care provider when they are medically fit for transfer or have completed specific treatment at one of the MTCs.   |  |  |  |  |
| 3.2 | It will ensure that all relevant parties are aware of their specific roles and responsibility and prevent delays to patient transfer.  |  |  |  |  |
| 3.3 | It will provide clear guidance for action and escalation when there are delays in the repatriation process.  |  |  |  |  |
| 3.4 | The Scottish Ambulance Service will repatriate stable patients from ward to ward using<br>the scheduled care service. It is not the intention that patient repatriations will require<br>clinical intervention on route and therefore paramedic level care will not be required.             |  |  |  |  |
|     | The scheduled care service is staffed by Ambulance Care Assistants who can provide basic first aid, administer up to 6L/min of oxygen and provide safe and comfortable transport of patients. Vehicles can accommodate patients on stretchers, seated patients, and patients in wheelchairs. |  |  |  |  |

| 4.0 | Repatriation from West of Scotland MTCs to Regional   |  |  |  |  |  |  |
|-----|---|--|--|--|--|--|--|
|     | Boards  |  |  |  |  |  |  |
| 4.1 | The MTCs are committed to providing care to major trauma patients who may bypass<br>TU or local hospitals. As such, it is critical that there is a robust and reliable process<br>for repatriation to other hospitals within the region. As such, a principle of<br>automatic acceptance for repatriations should be approved by the regional TUs who<br>will be responsible for the coordination of the repatriation of the patient to the<br>relevant area within their Board area. |  |  |  |  |  |  |
| 4.2 | Once the lead clinician involved in a major trauma patient's care, in conjunction with<br>the MDT (including specialist rehabilitation), has made the decision that care in the<br>MTC is no longer required but a further in patient stay is necessary before<br>discharge, then it is their responsibility to refer (or delegate referral) to a local<br>trauma unit. This must take in to account suitability of the TU to provide the<br>required care and rehabilitation.        |  |  |  |  |  |  |
| 4.3 | Each board trauma unit and MTC will nominate a single point of contact (SPOC) to whom all referrals will be made. To initiate the repatriation process, a phone call should be made from the MT Coordinators to the board SPOC. Each board TU and MTC will nominate an appropriate ward or destination within the timeframe required.   |  |  |  |  |  |  |
| 4.4 | Referrals can be made 7 days a week. However, in reality it would be uncommon for referrals to be made out-of-hours (8-6 weekdays and 8-4 weekends).  |  |  |  |  |  |  |

| 4.5 | All referrals should result in a transfer within 2 days. If a referral is made (as per 4.4 and 4.3 above) within working hours (8-6 weekdays and 8-4 weekends and public holidays) then that is considered Day 0. If referrals are made outside of this time frame then Day 0 is considered to be the next working day. It is the responsibility of the SPOC to make a referral to the relevant most appropriate clinical team within the TU and facilitate a handover between the teams. If the receiving team believe they are not the appropriate team for transfer then it is the responsibility of the receiving SPOC to facilitate identification of the correct team. This should not delay transfer. The referrals are to be automatically accepted and there is no scope for rejection of a referral in the same way as there is automatic acceptance of trauma patients into the MTC. On the day of transfer every endeavor should be made to ensure that this is between 8-6 weekdays and 8-4 weekends. |
|-----|--|
| 4.6 | The MTC should complete the rehabilitation plan in conjunction with the rehabilitation team. This will form part of a detailed handover to be sent with the patient on transfer.   |
| 4.7 | Where possible, the referring clinical team at the MTCs should attempt to identify possible future repatriations and be in contact with the TU SPOC to allow for planning. This would not trigger the 2 days transfer rule but allow the trauma unit time to prepare for when the formal referral is being made.   |
| 4.8 | If repatriations within West of Scotland from the MTC to TU do not happen within <b>2-days</b> of referral then this will trigger the WoS escalation process to senior management (and when appropriate) on-call teams.  |

| 5.0 | Repatriation from Outside of the Region to West of   |  |  |  |  |  |  |
|-----|--|--|--|--|--|--|--|
|     | Scotland   |  |  |  |  |  |  |
| 5.1 | Transferring patients directly to the regional TUs from outside of the region may prove<br>to be difficult due to differing services across the region and lack of clear policy for<br>inter- regional transfers.  |  |  |  |  |  |  |
| 5.2 | It may also be that patients still require tertiary Centre services but would like to be repatriated closer to home for convenience.   |  |  |  |  |  |  |
| 5.3 | All referrals for major trauma patients from outside of the region, including all Centre's in Scotland and out with, should be made to the regional MTCs and not directly to a TU. The Regional MTCs will then be responsible for coordinating the ongoing management across the Region.   |  |  |  |  |  |  |
| 5.4 | For all referrals, the same principle of <b>automatic acceptance</b> and <b>2 days</b> transfer target is maintained. However, it is recognised that negotiations with the healthcare systems in other countries maybe somewhat protracted. Furthermore, where an insurance company is part of the process this may increase delays further, therefore, where possible, it is beneficial to undertake both parts of the process in unison.         |  |  |  |  |  |  |
| 5.5 | MTCs will have a single point of contact (SPOC) to whom all referrals will be<br>made. This will be published in the updated and completed document below as<br>Appendix1. The switchboards of the MTC will be made aware of the SPOC. This<br>may be the Bed Manager, a Major Trauma Co-ordinator, Rehabilitation Coordinator<br>or Trauma Consultant of the day. Preferably referrals will be made Consultant -to-<br>Consultant where possible. |  |  |  |  |  |  |
| 5.6 | If repatriations outside West of Scotland from the MTC to MTC SPOC do not happen within <b>2 days</b> of referral then this will trigger the WoS escalation process to senior management and (when appropriate) on-call teams.   |  |  |  |  |  |  |

| 6.0 | Repatriation from West of Scotland MTCs to non-West<br>of Scotland Regions including Western Isles and<br>Highland  |
|-----|---|
| 6.1 | Transferring patients from MTCs in the West of Scotland to areas out with the region will be managed in the same way as section 4 above.  |
| 6.2 | Remote and rural areas it is recognised will require to be managed differently and this will be managed jointly as required with NHS Western Islands and NHS Highland to provide a bespoke service. |

| 7.0 | Escalation Procedures  |
|-----|--|
|     | If after 2 days repatriation has not occurred                                |
|     | Within 1 day, then the MT General Manager will be informed and will contact  |
|     | their equivalent at the receiving hospital. The local Chief Officers will be |
|     | informed if there are repeated delays  |
|     | Within 2 days, then the MTC Director will be informed and contact their      |
|     | equivalent at the receiving Board  |
|     | Within 3 days, the Chief Operating Officer responsible for the MTC will be   |
|     | informed and requested to contact their equivalent at the receiving Board.   |
|     |  |

| 8.0 | Monitoring of Policy   |
|-----|--|
| 8.1 | Where the timescales outlined in the Policy are not met details of the receiving hospital and specialty, along with the reason for the length of delay, will be held within the MTC senior management team. Where recurrent problems are encountered, the referring Hospital will be provided with this information and asked to implement appropriate action to prevent further delays. In some cases this information will be forwarded to specialist network teams for comment. |
| 8.2 | Where frequent delays occur with local Boards, the Chief Operating Officers will address this with their senior management and clinical teams.   |



#### **APPENDIX 1**

## Contact Details for Single Point of Contact (SPOC) at each of the MTCs and TUs in West of Scotland Major Trauma Service Network

| Network | Hospital  | MTC/TU | Health Board        | Job Title  | Contact No.  | Contact Email   |
|---------|---|--------|---------------------|--|--|---|
| SoS     | Royal Infirmary of Edinburgh                              | MTC    | NHS Lothian         | Rehab Coordinator  | Catherine: 07929784410<br>Sophie: 07974 879 797<br>Caroline: 07816 257 717   | SPOC Contact:<br>loth.mtcrehabrie@nhslothian.scot.nhs.uk<br>Rehab Coordinator (Monday-Friday)<br>Catherine.halpenny@nhslothian.scot.nhs.uk<br>sophie.dempsey@nhslothian.scot.nhs.uk<br>Caroline.bourke@nhslothian.scot.nhs.uk |
|         | Forth Valley Royal Hospital                               | TU     | NHS Forth<br>Valley | Major Trauma<br>Coordinator                                  | Diane/Rachel<br>01324566632  | SPOC Contact:<br>fv.majortraumarehabcoordinators.nhs.scot<br>Rehab Coordinators (Monday-Friday)<br>Diane Kruger - diane.kruger@nhs.scot<br>Rachel Roberts - Rachel.Roberts2@nhs.scot  |
|         | Victoria Hospital Kirkcaldy                               | TU     | NHS Fife            | Major Trauma<br>Coordinator                                  | Direct line: 01592740299<br>Via switchboard extension<br>number: 40229<br>Claire: 07584703978<br>Catriona: 07584151029 | SPOC Contact:<br>fife.majortraumacoordination@nhs.scot<br>Rehab Coordinators (Monday-Friday)<br>Claire De Angelis -<br>Claire.Deangelis@nhs.scot<br>Catriona Walker -<br>Catriona.Walker2@nhs.scot                            |
|         | Borders General Hospital                                  | TU     | NHS Borders         | Major Trauma<br>Coordinator                                  | 01896 826000 bleep 7272.   | SPOC Contact:<br>borders.majortrauma@borders.scot.nhs.uk<br>Rehab Coordinators (Monday-Friday)<br>Jillian Gordon –<br>Jillian.Gordon@nhs.scot   |
|         | Royal Hospital for Children<br>and Young People (Mon-Fri) | MTC    | NHS Lothian         | Trauma Coordinator<br>Rehab Coordinator<br>Rehab Coordinator | 07929742551 or 01313120277   | SPOC Contact:<br>paedsmtc@nhslothian.scot.nhs.uk<br>Dennis Kerr<br>Laura Kelly-Hill<br>Judith Montgomery  |



| EoS | Ninewells Hospital - Dundee                         | MTC | Tayside      | Advanced Trauma<br>Nurse Practitioner/Major<br>Trauma Coordinator<br>(repatriation/referrals) | 01382660111 or Page 1002                        | SPOC Contact:<br>TAY.atnptaysidemajortrauma@nhs.scot  |
|-----|---|-----|--------------|---|---|---|
|     |   |     |              | Rehabilitation<br>Coordinator (Rehab<br>enquiries)  | 01382660111 or Page 3328                        | SPOC Contact:<br>tay.eosmajortraumarehab@nhs.scot   |
| NoS | Aberdeen Royal Infirmary                            | MTC | Grampian     | Rehab Coordinator   | 01224 551836                                    | SPOC Contact:<br>gram.traumacoordinator@nhs.scot  |
|     | Royal Aberdeen Children's<br>Hospital               | MTC | Grampian     | Rehab Coordinator   | 07772 579803                                    | SPOC Contact:<br>gram.paedsmtcrehab@nhs.scot  |
|     | Raigmore Hospital- adult                            | TU  | Highland     | Rehab Coordinator   | Kirsty: 07813 341052<br>Duncan: 07977742132     | SPOC Contact:<br>nhsh.majortrauma@nhs.scot<br>Kirsty MacPherson<br>Duncan Spiers  |
|     | Raigmore Hospital - children                        | TU  | Highland     | Rehab Coordinator   | Hannah: 07824 544090                            | SPOC Contact: hannah.bedford@nhs.scot   |
| WoS | QEUH - Glasgow (Sun - Fri;<br>07:00 - 19:15)        | MTC | NHSGGC       | Major Trauma<br>Coordinator   | 0141 452 2149 / 2150                            | SPOC Contact:<br>MTC.QEUH@ggc.scot.nhs.uk   |
|     | Royal Hospital for Children,<br>Glasgow (Sun - Fri) | MTC | NHSGGC       | Major Trauma<br>Coordinator   | 07977030660                                     | SPOC: Contact:<br>RHCMAJORTRAUMA@ggc.scot.nhs.uk  |
|     | Glasgow Royal Infirmary                             | TU  | NHSGGC       | Major Trauma<br>Coordinator   | Lynne: 07929721439                              | Lynne.barnett@ggc.scot.nhs.uk   |
|     | Royal Alexandra Hospital                            | TU  | NHSGGC       | Major Trauma<br>Coordinator   | 07811516943 / 01413147294<br>page 56079         | SPOC Contact (Mon-Fri):<br>julie.mckenna@ggc.scot.nhs.uk  |
|     | Wishaw  | TU  | NHSL         | Major Trauma<br>Coordinator   | 01698 361100/ 5889<br>01698361100 ext 7038/5827 | SPOC Contact in hours Mon-Fri MT<br>Coordinator:<br>MajorTrauma.UHW@lanarkshire.scot.nhs.uk   |
|     |   |     |              |   |   | SPOC Contact Out of hours/ annual leave and<br>weekend cover – Trauma Liaison] Email -<br>traumaliaisonnurses@lanarkshire.scot.nhs.uk |
|     | University Hospital Crosshouse                      | TU  | NHSAA        | Major Trauma<br>Coordinator   | 07734916732                                     | Clinical_Speciality_Trauma_XH@aapct.scot.<br>nhs.uk   |
|     | Dumfries & Galloway Royal<br>Infirmary              | TU  | NHSDG        | Major Trauma<br>Coordinator   | 01387 241213                                    | Rebecca.cameron@nhs.scot<br>dg.traumarehabcoord@nhs.scot  |
|     | Lorn & Island Hospital Oban                         | LEH | NHS Highland | Major Trauma<br>Coordinator   | 07870482533<br>01631789091                      | gillian.berry1@nhs.scot<br>nhsh.majortraumaab@nhs.scot  |



#### **APPENDIX 2**

#### TRANSFER OF CARE PROCESS FOR OUT OF AREA

|   | Organisation                  | Staff Group          | Step   | Comment   |
|---|-------------------------------|----------------------|--|---|
| 1 | MTC                           | MT<br>Coordinator    | An out of area patient is admitted to MTC  | Within 24 hours of admission MT<br>Coordinator complete a Notification<br>Form identifying to Board out with<br>WoS of admission and expected<br>timeframe when transfer is likely to<br>be required  |
| 2 | Receiving<br>Board            | ?Site/Bed<br>Manager | Within 24 hours from<br>receiving the Notification<br>Form will confirm<br>acceptance of patient with<br>details of the receiving<br>clinical team | The receiving board will fax/email<br>confirmation to the MTC MT<br>Coordinator outlining details of<br>the receiving clinical team   |
| 3 | MTC and<br>receiving<br>Board | All teams            | Establish and maintain<br>clinical communication with<br>the receiving team as<br>appropriate  | MTC must ensure the receiving<br>board is aware of the expected<br>length of time until the patient will be<br>fit for transfer   |
| 4 | MTC                           | Medical<br>Team      | Identifies when patient is ready for transfer  | MT Co-ordinator refers formally to<br>the board receiving team. Provides<br>details to the relevant<br>coordinator/bed manager about<br>impending discharge   |
| 5 | Receiving<br>Board            | Site/Bed<br>Manager  | Bed Manager reserves an<br>appropriate bed.<br>Receiving consultant/team<br>confirms clinical<br>arrangements                                      | All Boards are expected to allocate a suitable bed within <b>2 days</b> of notification patient medically fit for transfer  |
| 6 | MTC                           | MT<br>Coordinator    | 1 day before discharge :<br>status update – confirm<br>discharge on schedule   | <ul> <li>Appropriate medical notes<br/>photocopied</li> <li>Confirm scans and x-<br/>rays available via PACS</li> <li>All relevant social information<br/>provided</li> <li>Rehabilitation Plan completed</li> <li>Arrangements for any<br/>specialist rehab and contact<br/>details</li> <li>Transport is booked –<br/>dedicated transfer service for<br/>MTC</li> </ul> |
| 7 | MTC                           | MT<br>Coordinator    | Day of Discharge – status<br>update : confirm discharge<br>proceeding as planned to<br>receiving board   | <ul> <li>Confirm transport<br/>arrangements</li> <li>If unconfirmed proceed to<br/>escalation process</li> </ul>  |
| 8 | MTC and<br>receiving<br>Board |                      | Patient is transferred   |   |